# SITS Trainers Network

Friday 7<sup>th</sup> December 2018

Online Event - Session 2 (14:30-15:45)

**Discussion: Evaluation of Training** 

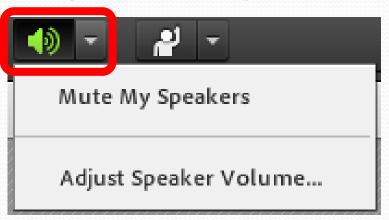


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#### Setting up Audio & Webcams

#### **Speakers/Headphones**



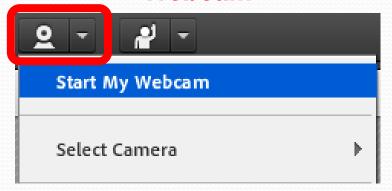
Note: Host will test delegates Microphones before session commences

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Microphone

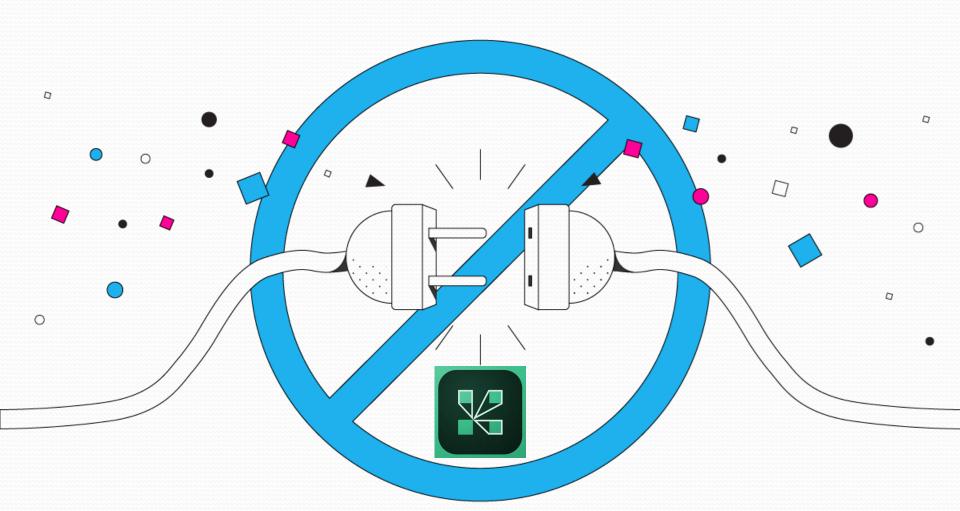
#### Webcam



#### **Interacting with Presenters**



#### If connection drops, please just re-join



#### Ready to commence recording...



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#### **Overview of Session**

- Techniques used to obtain and analyse feedback from SITS/SID training.
  - Approaches used.
  - Analysis of feedback.
  - Using feedback to validate and improve training.
- Discussions:
  - Techniques explored & lessons learned.
  - Planning evaluations for new SITS/SID projects.
- Our facilitators welcome contributions and experiences from other trainers.

#### Agenda

- Whiteboard: Introductions
- Poll: Collecting Feedback
- UoL Case Study: SITS Training Evaluation
  - Donald Kirkpatrick's Four Levels of Evaluation
  - Online Feedback Form & Examples of Results/Analysis
  - Post Go-Live Quality Reviews
- Discussions: Planning Evaluations For New Projects
  - Thomas Undy, Canterbury Christ Church University
  - Jason Parry, University of Portsmouth
  - Whiteboard: Training current, relevant, useful, effective
- Q&A and Summary

# **Introductions**STN Committee



**Dr. Richard Clark**University of London



**Luke Austin**Wrexham Glyndŵr University



Richard Block Aston University



John Crofts
University of Surrey

#### **Presenters**



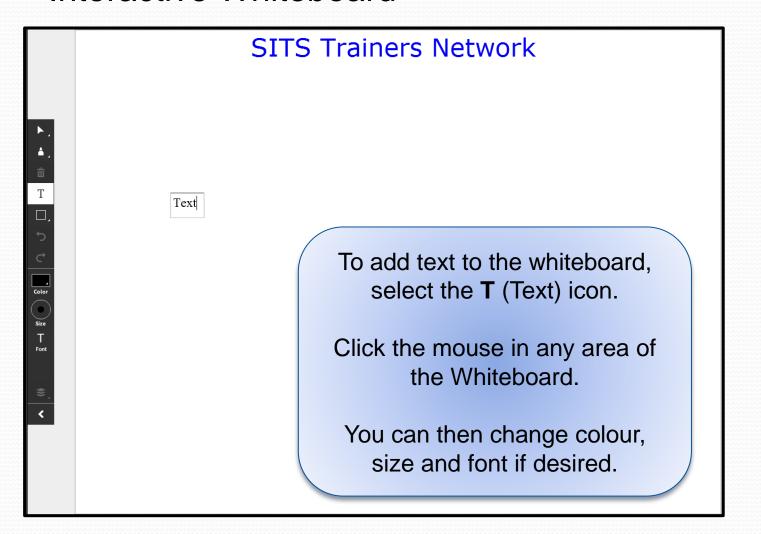
Thomas Undy
Canterbury Christ
Church University



Jason Parry University of Portsmouth

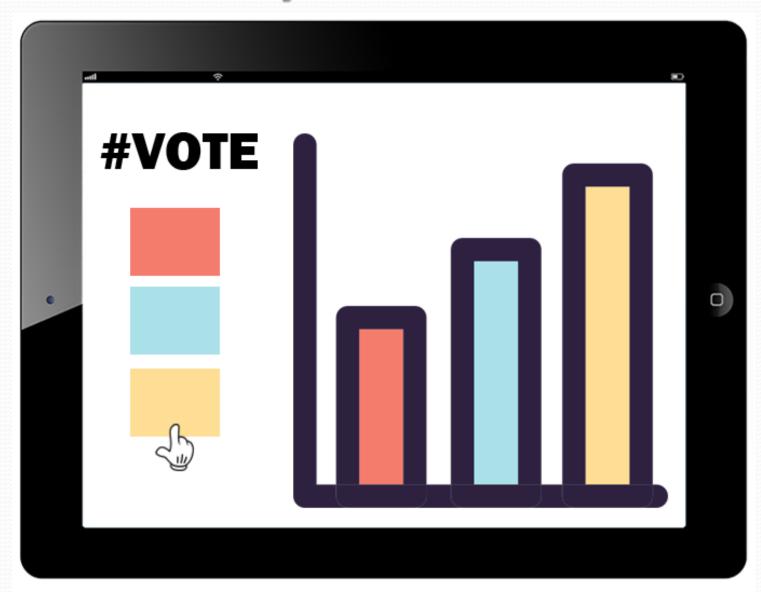
#### Welcome to All Delegates

Interactive Whiteboard





#### Poll: How do you collect feedback?





 Methods used to evaluate SITS (and other) training programmes at the University of London



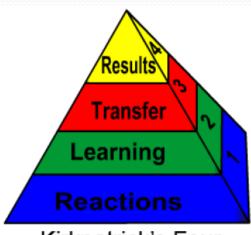
**Dr. Richard Clark**University of London



Quality of training - **Donald Kirkpatrick's** four levels of evaluation applied:

- Reactions initial feedback obtained from users (i.e. what they thought & felt).
- Learning the resulting increase in knowledge or capability (i.e. extent to which users learned from the training).
- Behaviour how effectively users have applied their new skills and knowledge in practice "on the job".

Results the effects on the business or environment resulting from the trainee's performance (i.e. how the overall purpose of the training has been achieved by applying new skills/knowledge and the effect on the performance of the organisation).



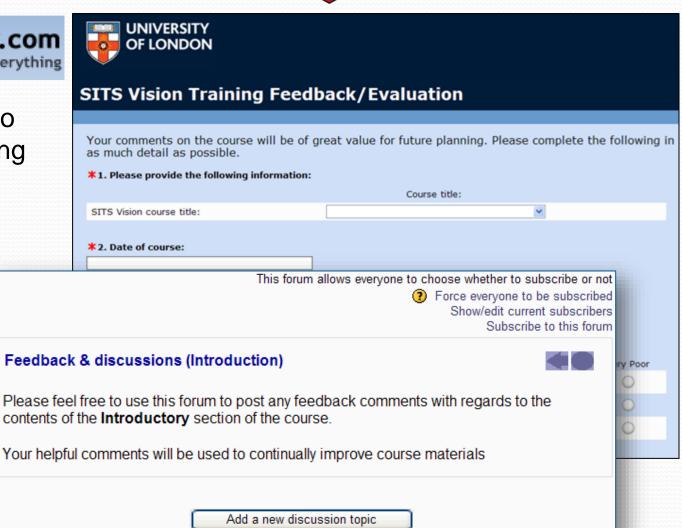
Kirkpatrick's Four Levels of Evaluation



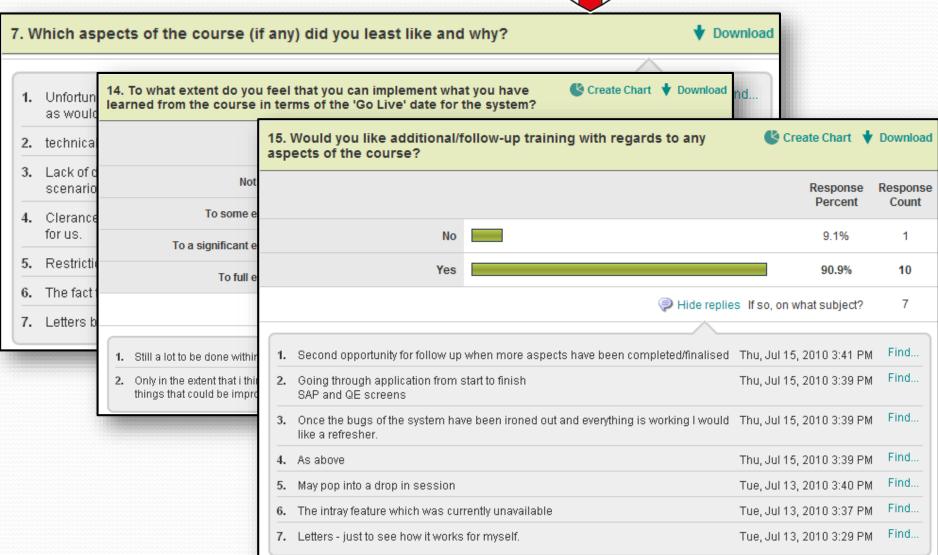


Feedback forums also available via e-learning courses.

Post Go-Live Quality Reviews (more on this later).

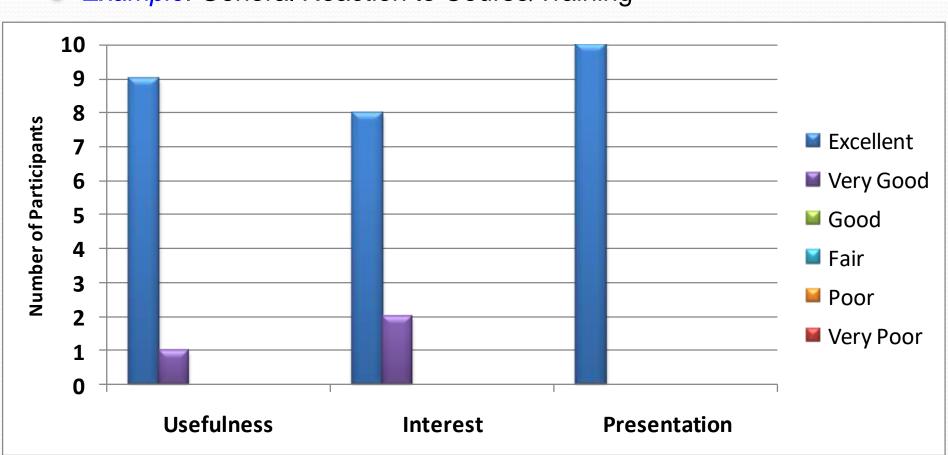






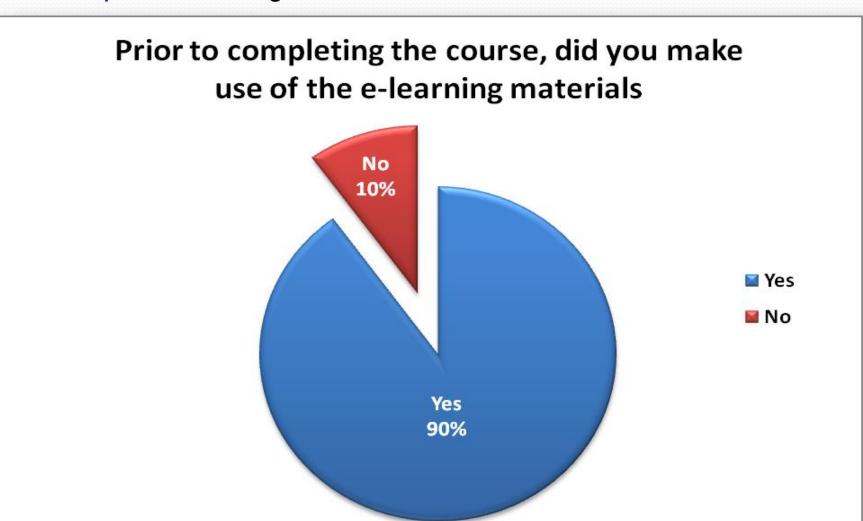


Example: General Reaction to Course/Training



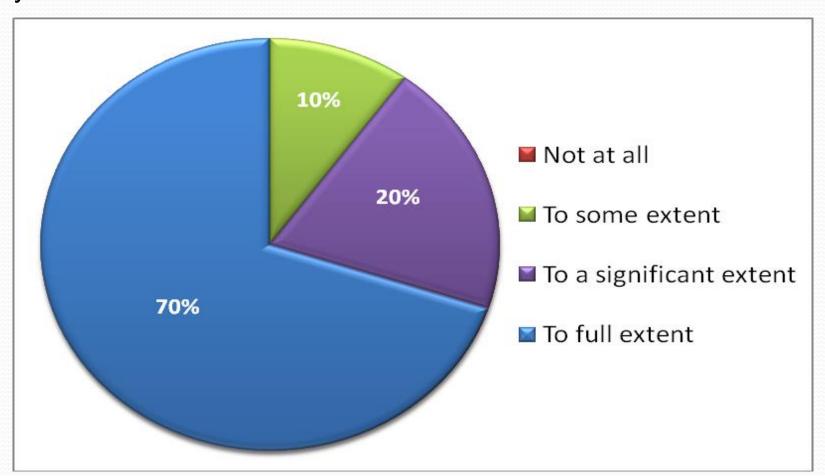


Example: e-Learning





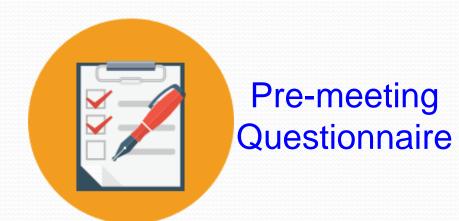
Example: "To what extent do you feel that you can implement what you have learned from the course in terms of 'Go Live'"



(Post Go-Live Quality Reviews)



- Reviews conducted after a product had been in use for a period of time (subsequent to Go Live).
- Functional Compliance
- Usability
- Development process
- Technical Support
- Training:
  - Pre Go Live training.
  - Go Live support.
  - Post Go Live support.
  - Development of further materials.





Meeting and Discussion

# **Training Evaluation** (Lessons Learned)



- Stable, maintainable & tested training system with all developments/updates.
- Realistic training data.
- Bespoke examples that apply to business processes.
- Shorter 'workshop' style training sessions received more favourably than full day training courses.



- Attendance of Business Process experts at training sessions have helped assist with user discussions.
- Training near to 'go live' has helped users gain confidence in new systems (i.e. not too far in advance that users won't remember training materials).

# Planning Training Evaluation (For new implementation projects)



Thomas Undy
Canterbury Christ
Church University





Jason Parry
University of
Portsmouth





- Methods used for longer term evaluation. Any experience of linking training evaluation to benefits analysis work?
- Experiences of using 'pilot' groups to evaluate training before it is delivered to end users

 The use of change champions to give feedback on training

Jason Parry
University of
Portsmouth

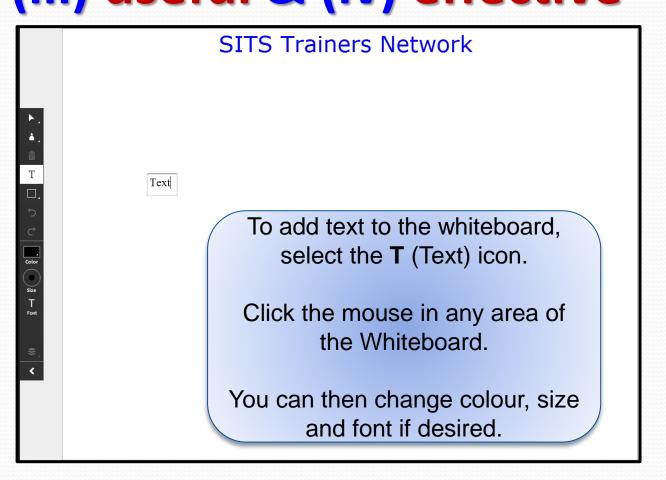


- What KPI's did you measure your training against and how did you collect this information?
- What steps did you take to integrate this feedback into the development of your training approach?
- What steps have you taken to maintain training resources and update them following changes to the SITS environment?



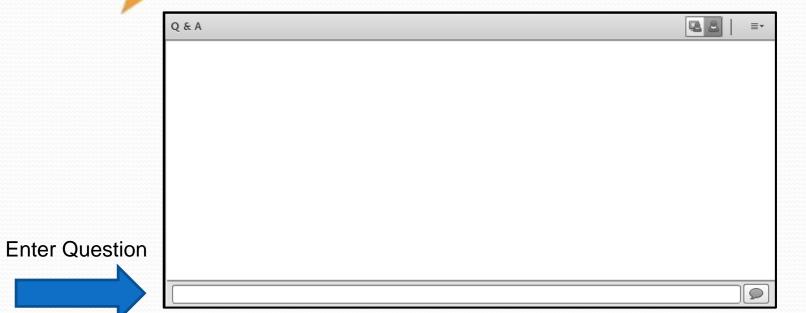
Thomas Undy
Canterbury Christ
Church University

# Top 3 tips for ensuring training is (i) current, (ii) relevant, (iii) useful & (iv) effective









#### **Thank you Presenters and Delegates**



**Dr. Richard Clark**University of London



Thomas Undy
Canterbury Christ
Church University



**Luke Austin**Wrexham Glyndŵr University



Jason Parry
University of
Portsmouth



Richard Block
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John Crofts
University of Surrey



#### Thank you for attending the session

Session 2 (14:30–15:45)
Discussion: Evaluation of Training

